R-13 Risk Bulletin - May 2021

May 14, 2021





A Department of Homeland Security Center of Excellence

R13 Monthly Research Brief: May

Objective

The objective of the Monthly Risk-Bulletin is to provide an overview a) of lessons learned during the past month in the project, b) of a score-card-type system to communicate the state of risk of supply chains impacted by COVID-19 supporting health infrastructure and the workforce between the U.S. and Mexico, and c) of a communication system to facilitate the restoration of broken supply chains and the formation of new ones to reactivate trade between U.S. and Mexico. The report aims to offer valuable insights to the general public and decision-makers towards informed preventive actions to reduce the current pandemic's potential impact on critical supply chains and better strategize about feasible social, economic, and environmental risk-mitigating actions against COVID19 and converging threats. This bulletin is jointly produced by the project's PIs, the project's contractors, and the U.S. binational task force serving as advisors to the project.

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author = {Medina Cetina, Z. and Pompelli, Gregory and Cochran, Matt and
Olivates, Miriam, Perez-Patron, Maria J. and Duran, Guillermo and Alvarado,
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}

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 - Stringency Index in COVID-19 Containment Measures
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 - Research Problem 2: Personal Protective Equipment
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- III. Restoration and Creation of Supply Chains
- References

Introduction

This was an important month for the taskforce. New members were added, models are beginning to be validated by teams of experts, and work continues to be done on the development of the dashboards, platforms and indices associated with our project.

I. Project Status & Lessons Learned

Research Briefs on BN Model Variables and Indices

Contributing Milestone 3: Datalake

- 1. Estimation of excess mortality associated with COVID-19 for Mexico and the U.S.
 - 1. Introduction

When combining international data, the issue of differing standards and variables implemented in the computing of indices and approximations, which make it difficult to integrate these datasets in a unified, mathematically consistent way.

2. Objectives

To integrate the excess mortality rates for the US and Mexico, who use two different methods.

3. Methodology

The excess mortality is defined as the difference between the observed and the expected deaths in a period. Two techniques are employed to compute the excess mortality: Farrington's method and the endemic channel procedure. In Farrington's method, the expected deaths are given by the upper limit of a 95% prediction interval for the mean of a quasi-Poisson regression with a linear time trend and a seasonal factor for the weekly death count data. In the endemic channel method, the expected deaths correspond to the 90% percentile of the weekly historical mortality data. Both methods are adjusted from all-cause mortality data of the years 2015-2019. The United States Centers for Disease Control and Prevention (CDC) utilizes Farrington's method, while the Mexican government uses the endemic channel procedure. Both methods will be utilized on both datasets to compare and contrast results and determine which is the most accurate and representative of the data.

4. Results

Farrington's method indicates that in 2020 Mexico and the U.S. exceeded the number of expected deaths by 20% and 12%, respectively. The Endemic Channel method indicates that Mexico exceeded the expected deaths by 39%, while the U.S. by 17%. (Figure 1) presents the 2020 observed deaths count and the corresponding expected deaths for Farrington's and the endemic channel algorithms for both countries (solid lines for Mexico, dashed lines for the U.S.). The pandemic's effect hit the U.S. in the middle of March.

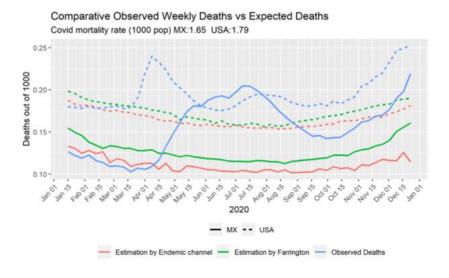


Figure 1: Farringtons US-Mexico Calculations

(Fig. 2) shows a comparison between the mortality excess measured in the border states of Mexico and the U.S.

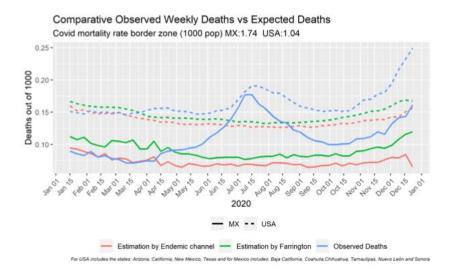


Figure 2: Farringtons Border States Calculations

5. Conclusion

Farrington's method showed that the U.S. and Mexico exceeded the number of excess deaths by a lower percentage than the Endemic Channel method.

2. Index of stringency in containment measures, their impact on economic activity and mobility reduction

1. Introduction

During the COVID-19 pandemic, governments took different measures to combat the pandemic. In this section, we will be reviewing the effects these combative measures had on various economic and social factors.

2. Objectives

To explore the association between the government's response to contain the pandemic and measurements of mobility reduction, economic activity, and unemployment.

- 3. Methodology
- Stringency index of containment measures: This index is estimated by the project "The Oxford COVID-19 Government Response Tracker". The index is based on collected information for nine indicators related to the governments' containment measures to mitigate COVID-19's pandemic.
- Economic activity index: In the case of Mexico, we use the Global Economic Activity Index (IGAE by its Spanish initials), which measures the evolution of multiple economic sectors and is expressed as percentage terms regarding the activity levels of 2013. For the United States, we use the Industrial Production index, which

- measures the evolution in the manufacturing, mining, electricity, and gas utility sectors. The index is also expressed in percentage terms referencing 2012.
- Mobility reduction index: We use the mobility index in workplaces published by Google's local mobility report. The mobility index is inverted for its interpretation as a reduction in mobility; in this way, it is also interpreted as an indicator of the adoption of measures to contain the epidemic (the higher the values, the greater the adoption by the population).

4. Results

(Fig. 3) shows the change in the stringency of the containment measures over time. In Mexico, the strictest level was reached during the first months of the pandemic. The measures were relaxed after June 2020, and the lowest levels of stringency were reached from February 2021. The maximum level of rigor negatively impacted the IGAE index, (Fig. 4), which fell up to 22 percentage points with respect to the pre-pandemic levels.

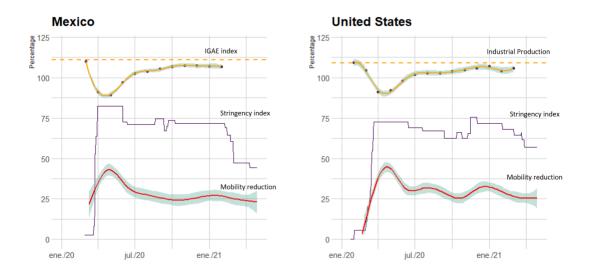


Figure 3: Stringency Index

The United States reached a moderately high level of stringency of the containment measures at the pandemic's beginning. From June 2020, the measures were relaxed; however, the initial rigor was recovered during November and December 2020. As in Mexico, the Industrial Production index was negatively affected, falling 18 percentage points in April 2020.

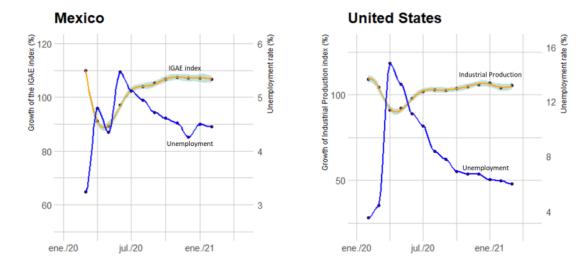


Figure 2. Comparison between the economic activity index and the unemployment rate

Figure 4: Industrial Activity Index

Another economic repercussion attributable to the measures to contain COVID-19 was the increase in the unemployment rate. In Mexico, it went from 3.6% in February 2020 to 5.5% four months later, while in the US went from 3.5% in February 2020 to 14.8% in April of the same year. After these dives, employment in both countries recovered, although the recovery was faster in the US. However, none have reached pre-epidemic levels. Since the impact on unemployment seems broader in the US, it is important to mention a potential underreporting in Mexico caused by a large proportion of the population working in the informal sector.

5. Conclusion

As the results show, both government's responses to contain the pandemic caused mobility to reduce, economic activity to reduce, and unemployment to increase. As these measures were relaxed, mobility and economic activity slowly started to increase again, while unemployment levels started to drop over time.

2. Updates on Research Problem #2: PPE

Contributing Milestone 4: Risk Bulletin {#sec:ML4RiskBulletin} (Figure 5)

Table 1

Top 4 Global Exporters and Importers of Face Masks, Eye Protection, and Medical Gloves; market shares (out of 100%) in parentheses.

<u>Exports</u>		<u>Imports</u>	
2018	2019	2018	2019
FACE MASKS			
China (38.1%)	China (38.4%)	USA (31.7%)	USA (33.8%)
Germany (8.8%)	Germany (8.8%)	Japan (9.0%)	Japan (9.2%)
USA (8.0%)	USA (8.6%)	Germany (8.7%)	Germany (8.8%)
Viet Nam (4.0%)	Viet Nam (5.0%)	France (4.2%)	France (4.5%)
EYE PROTECTION			
China (52.6%)	China (53.3%)	USA (30.3%)	USA (30.2%)
Hong Kong (5.4%)	Other Asia nes ⁺ (4.8%)	Japan (6.5%)	Japan (6.7%)
Other Asia nes ⁺ (4.8%)	Hong Kong (4.7%)	France (4.6%)	France (4.8%)
USA (4.0%)	USA (3.8%)	UK (4.4%)	UK (4.7%)
MEDICAL GLOVES			
Malaysia (39.2%)	Malaysia (38.2%)	USA (30.7%)	USA (33.0%)
China (20.4%)	China (20.8%)	Germany (8.3%)	Germany (8.5%)
Thailand (10.4%)	Thailand (10.8%)	Japan (5.9%)	Japan (6.2%)
Belgium (4.6%)	Belgium (4.6%)	France (3.8%)	UK (4.1%)

Findings

- China is the world's largest exporter of medical face masks and eye protection (Cohen & Meulen Rodgers, 2020).
- US is by far the largest importer of face masks, eye equipment, and medical gloves in the world market (Cohen & Meulen Rodgers, 2020).
- The COVID-19 outbreak in China in late 2019 led to a surge in demand within China for PPE, especially for disposable surgical masks (Cohen & Meulen Rodgers, 2020).
- As a result, China's government not only restricted its PPE exports, it also purchased a substantial portion of the global supply (Burki, 2020).
- On June 3rd, 2020 the Wall Street Journal reported that Chinese electric-car maker "BYD" built what it claimed was the world's largest mask factory, now capable of producing 50 million masks a day.
- Within a few weeks, "BYD" signed more than a billion dollars worth of contracts for medical goods including N95 masks. Those deals were signed

- before BYD had obtained U.S. federal certification for N95 masks (The Wall Street Journal, 2020).
- In other article from June 9th, 2020, the Wall Street Journal reported that "BYD" got U.S. approval to supply N95 masks to US states such as California (1 billion masks deal) and Washington.

Conclusions

In order to reduce the dependency on foreign PPE supply, (Cohen & Meulen Rodgers, 2020) recommends to consider a national industrial policy "to incentivize PPE production using existing technology while encouraging development, testing, and production of higher-quality, reusable PPE.

R13 DLS-RDM Matrix Variables on the BN Model

Contributing to Milestone 3: Data Lake {#sec:ML3DataLake} Variables in use come from these indices: - A. CDC's Social Vulnerability Index (SVI) - B. CENSUS' Community Resilience Estimates(CRE) - C. Mexico's COVID19 Social Vulnerability Index (MCSVI) - D. Mexico's Heuristic COVID-19 Risk Index (MCRI)

- The variables in the model from each of the four above are reviewed
 - Determining which have been utilized and which ares still to be included
- CDC SVI and CRE variables not included, listed in (Fig. 6)

CDC's Social Vulnerability Index (SVI)	CENSUS' Community Resilience Estimates(CRE)
E_DISABL -Civilian noninstitutionalized population	Disability posing constraint to significant life
with a disability estimate	activity
E_SNGPNT Single parent household with children	Single or zero caregiver household-only one or no
under 18	individuals living in the household who are 18-64
E_LIMENG Persons (age 5+) who speak English	
"less than well" estimate	Communication barrier defined as either
E_MOBILE Mobile homes estimate	
E_NOVEH Households with no vehicle available	
estimate	

Figure 5: Variables not included

• MSVI and MCVI variables not included, shown in (Figure 7) and (Figure 8)

sins_15 - No health insurance
ic_asalud_pob - Lack in health care access (total)
ic_segsoc_pob - Lack in social security (total)
porc_carencia_salud - Lack in health care access (%)
sin_dere_1 - People without public health insurance
vpt_2015 - Houses with dirt floor
vns_2015 - Households without toilette
vna_2015 - Households without running water
vnd_2015 - Households without public drainage
vne_2015 - Households without electricity
vnl_2015 - Households without washer
vnr_2015 - Households without fridge
ic_sbv_pob - Lack of basic services (total)
ic_ali_pob - Lack of adequate nutrition (total)
irs_2015 - Social lag index
grs_2015 - Social lag degree
lmex_2015 - Place within national context
vul_car_pob - Vulnerable due to social lags (total)
plb_pob - Population under wellness line (total)
plbm_pob - Population under minimum wellness line (total)

Figure 6: Variables not included

E_MUNIT Housing in structures with 10 or more units estimate

E_CROWD At household level (occupied housing units)

E_GROUPQ Persons Persons in group quarters estimate

E_UNINSUR Adjunct variable - uninsured in the total civilian

noninstitutionalized population estimate, 2014-2018 ACS

Figure 7: Variables not included

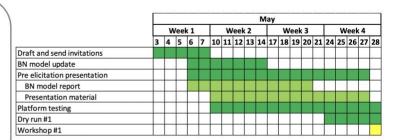
BN Model Validation process

• The process of validation and presentation of the models was established. It is exemplified by charts (Fig. 8), (Fig. 9), (Fig. 10) and (Fig. 11).

Workshop part 1: Pre-elicitation presentation Workshop part 2: Validation workshop (Threats & Vulnerable Systems) Workshop part 3: Validation workshop (Consequences, States of Risk & Mitigating Strategies)

Contents/Agenda

- Project presentation
- · Methodology presentation
 - Risk Assessment & Management Framework
 - · Bayesian Networks
 - Bn and Risk Framework Intersection
 Synthetic cases
- BN Model presentation
- BN Model Walkthrough
- Internal report on model development (Shared)
- Expected outcomes of the process
- Workflow of workshop pt. 2
- Test Exercise
- · Call for additional experts





Pre elicitation presentation material Format: ppt presentation*

- · Project presentation
- Methodology presentation
 - Risk Assessment & Management Framework
 - · Bayesian Networks
 - BN and Risk Framework Intersection
 - Synthetic cases
- BN Model presentation
- BN Model Walkthrough
- Expected outcomes of the process
- Workflow of workshop pt. 2

^{*}Recorded for unavailable experts

	June					
	Week 1					
	31 1 2 3					
Breakout rooms distribution						
Dry run# 2						
Workshop #2						

	June					
	Week 2					
	7 8 9 10					
Analysis and summary of WKSHP #2						
Breakout rooms distribution						
Workshop #3						

Communication Platform to Restore and Create Supply Chains - Third Objective

1. Introduction

In this section, we will be discussing the progress of our communication platform to restore and create supply chains within the U.S. and Mexico.

- 2. Objectives
- Create a web-based system with binational manufacturers, suppliers and purchasers information
- Incorporate a social component for interactivity between users to foster new collaborations, and strengthen supply chains
- Build an initial website prototype connected to database
- 3. Methodology
- Identify public data sources of evidence from Data Lake research problems
- Categorize into risk-based methodology components
- Review available virtual social interaction platforms weaknesses and advantages
- Identify features and tools to use in our own project
- Standardize database format
- 4. Case Studies
- Review of similar available Platforms:

- Overwhelming majority are Database front-ends
- Few tools have connection functionality beyond database
- How this can be used in our project:
 - Collect and standardize a database of our own
 - Utilize the datasets already available
 - Build front-end interface to query data
 - Must be able to display/query data, as well as update database
 - Add new users as registration occurs
 - Garner more business and supply chain data upon registration
 - Build out more functionality from there
 - Social aspect, connecting suppliers and buyers

Rough workflow of platform creation in (Fig. 12)

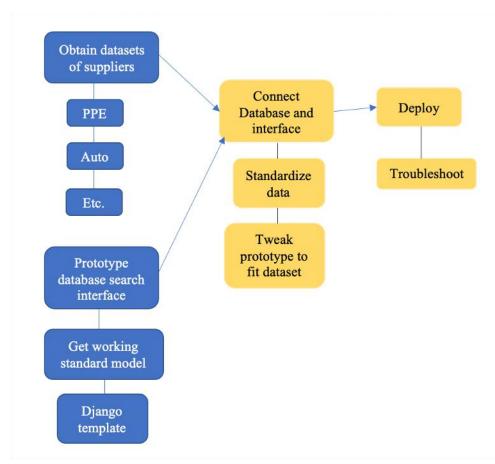


Figure 8: 3rd Objective Rough Workflow

A review of the studied tools available to develop the platform is shown in (Fig. 13) - Green denotes favorable attributes, yellow is moderate, and red is unfavorable

	CakePHP	JQuery	Caspio	Template	Wordpress
Configurable for our needs	Yes	Yes	Somewhat	Somewhat	Yes
Free/cost	Free	Free	Monthly	1-time or monthly	monthly
Duration	Longer to develop	Longer to Develop	Fast	Moderately fast	Fast
Scalable	Yes	Yes	Yes	Yes	Yes
Ease of Use	Moderately Easy	Moderately Easy	Easy	Moderately Easy	Easy
Development	Time intensive, difficult	Time intensive, difficult	Easy	Moderate	Easy/Moderate
Security	Secure	Secure	Secure	Moderately Secure	Secure
Update Automation	Possible	Possible	Built-in	Possible	Built-in

Figure 9: Available tools to build the platform

- 5. Results
- The most favorable tool was decided to be Wordpress
 - Positive attributes:
 - Scalable, secure
 - Ease of use
 - Requires more configuration and setup than caspio, but the second least overall
 - Pre-made themes and designs
 - Plugins to solve most needs
 - ~\$25/month
 - Questions:
 - Can it handle the functionality we want to implement?
 - Is it configurable enough to fulfill our needs?

Timeline of the workflow and objectives for this project are shown in (Fig. 14)

Responsible		May-21			Jun-21				Jul-21				Aug-21				
Team/Individuals	Activity	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4	W1	W2	W3	W4
Enrique	Definition of Objectives, Activities, and Lit Review																
Enrique + Jimmy	Brief Literature Review of Supply Chains Sites																
Enrique	Identification of Suppliers/Manufacturers per Industry																
Jimmy	Identification of public databases with direct access																
Jimmy + Enrique	Initial Database Structure Definition																
Jimmy + Enrique	Identification of Technologies Toolkits																
Jimmy	Identification of Wordpress Plugins																
Enrique	Definition of Activities for Minimum Prototype Site																
Jimmy + Enrique	Creation of SQL File based on initial excel table																
Enrique	Coordination with Subcontractors for other toolkits																
Enrique + Jimmy	WordPress Live Site + SQL Query-Filtering																
Guillermo + Jimmy	Coordination with Subcontractors for Integration into Data-Lake + Dashboard																
Guillermo + Jimmy	Expand Database on Site																
Guillermo + Jimmy	Define & Expand Site Design and Functionality																

Figure 10: 3rd Objective Workflow

6. Conclusions

Action Items moving forward:

- Work on minimum prototype based on Wordpress
- Show objectives and general plans to Data Lake Team
- Provide example SQL file to Minerva to ingest into Data-Lake
 - Get feedback from them to guide our development
 - Question: Is there a better product for this use-case?
 - Identify Plugins and tools to help develop
 - Ask the Data Lake Team their experiences with this type of website

References

(misc){CohenRogers, author = {Cohen, Jennifer and van der Meulen Rodgers, Yana}, title = {Contributing factors to personal protective equipment shortages during the COVID-19 pandemic}, journal = {Preventive Medicine}, pages = {106263}, ISSN = {0091-7435}, year = {2020}, type = {Journal Article} }

(misc){Burki2020, author = {Burki, Talha}, title = {Global shortage of personal protective equipment}, DOI = $\{10.1016/S1473-3099(20)30501-6\}$, url = {https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7314445/}, year = {2020}, type = {Journal Article}}

Burki, T. (2020). *Global shortage of personal protective equipment* [Journal Article]. https://doi.org/10.1016/S1473-3099(20)30501-6

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